

### The Benefits of Simulator Training for Heavy Equipment Operators

Part 2 of the 4-part series Your Complete Guide to Construction Equipment Training Simulators



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Jeff is a crane operator working out of Detroit, Michigan. Thirty years ago, he learned how to operate heavy equipment the same way every other operator did: on the job.

"I remember starting out in a 20-ton crane years and years ago," he says now.

"I didn't know what I was doing—alarms were going off, I was hitting override buttons—I'm lucky to be alive."

This kind of story gets told all over the industry. For operators of a certain era, on-the-job training was simply how things were done.

But times have changed. Safety is taken more seriously now. In the past, a proactive safety culture might have been seen as a necessary evil, but now it is widely understood that strong health and safety measures are just plain good for business, resulting in cost savings, improved worksite morale and more satisfied clients.

From that point of view, on-the-job training is just not practicable: it's **dangerous**, it's **hard on the machines**, and it often means that equipment—as well as experienced operators—are taken **out of production**.





### Down-to-earth Technology

It's only in the last 10 years or so that any useful alternative to on-the-job training has become available.

Although crane simulators have been used for operator training since the mid-1990s, early simulators did not have very realistic graphics, and the simulations of the crane and load dynamics were poor.

In addition, training content was limited to basic control familiarization and understanding basic operating procedures.

On the other hand, the defense and aviation sectors have used advanced simulators to train pilots for decades, to the point where it has long been impossible to get or even maintain a pilot's license without regular simulator training.

In recent years, the professional-grade simulation technology that is common in the aviation and defense sectors has come down to earth, so to speak, thanks to a more pervasive construction safety culture, as well as the increasing complexity of cranes and heavy construction equipment.

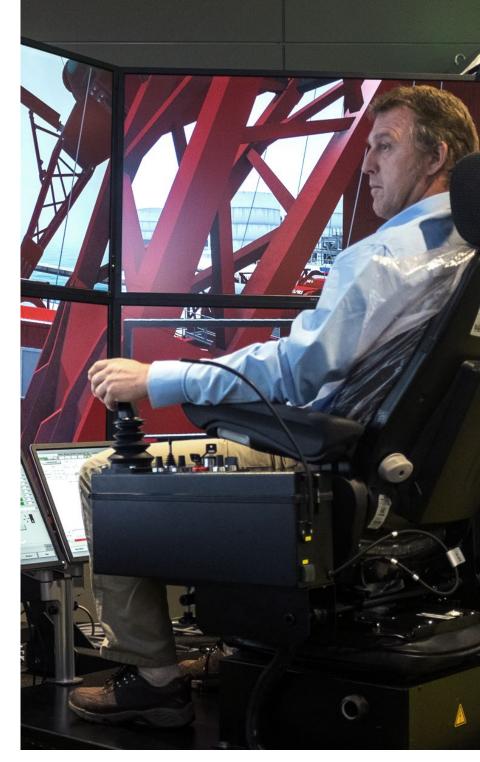
Now, there are construction crane and heavy equipment simulators that provide the most realistic simulation of machines, whether they are excavating dirt or lifting a load. Professional-grade crane simulators accurately capture the behavior of rigging and hoisting cables, from the load to the drum, using actual engineering properties.

This ensures that they behave appropriately as lines are placed under tension or a load is released. In turn, this means that all loads swing, snag and collide just as they would in the real world, providing valuable experience to students without endangering them or others on the jobsite.

This realism is central to effective training, because it means that simulators can serve as the perfect bridge between classroom theory and actual equipment on the worksite.

A simulator that behaves like the real equipment helps trainees develop skills that are directly transferable to the jobsite, with no habits needing to be unlearned, and none of the negative training that is often associated with unrealistic machine responses.

Although simulator use has not yet been universally adopted in the industry, businesses that have adopted this technology are already seeing the benefits ...



## Reduced Training Risks

Simulation is used extensively in the aviation industry because the equipment is complex, assets are expensive and consequences can be catastrophic. Compare this with the construction industry, where the equipment is complex, assets are expensive and consequences can be catastrophic ...

With simulation-based training, construction businesses are lowering the risk of damage, injuries and fatalities. Before training even begins, construction crane and heavy equipment simulators can be used to screen trainees and make sure they have the coordination and skills to perform.

During training, trainee progress can be tracked with objective performance metrics and reports, which ensures that any skill deficiency is measured before it becomes a risk in the real machine.

Professional-grade training simulators provide the experience of being there—meaning that they are minimizing the costs and risks of training, while providing an experience that is just like the real thing.

This allows trainees to receive the full benefit of acquiring skills without jeopardizing themselves, others, the equipment or the environment.







With simulators, trainees can experience operations that might take a lifetime to attain on the job. Simulators can recreate the feel and experience of load shifting, unsafe lifts and other hazards, so that trainees learn to respect the machine before they ever get into the operator's seat.

Trainers can also condition operators to respond to the unexpected by injecting equipment faults or inclement weather into the simulation.

This is knowledge that is difficult to teach in a real machine, and it results in operators who are better prepared than they were without simulation, particularly when they have the opportunity to repeatedly practice specialized or difficult maneuvers in a safe, controlled environment.

The realism of the simulation is critical. Otherwise, there is a risk of trainees developing bad habits that will need to be unlearned, or of having overconfident trainees who may work in an unsafe manner.

With simulators, you can measure operator performance against unsafe actions, as well as their responses to incidents.

Ultimately, the training value of simulators consists in their ability to develop skilled operators who have demonstrated capabilities to execute complex tasks and the confidence required to know when it is time to stop an unsafe lift.



Along with reduced accident rates, construction businesses are training faster with simulators. There are a few reasons for this happening.

For one thing, a single instructor can simultaneously instruct many trainees, as opposed to one-to-one on the real machine.

Trainees also get more seat time, and simulators can run 24/7, in rain, snow and hot weather, which means trainees have more knowledge and confidence by the time they get on the job. In addition, trainees can experience operations that might take a lifetime to get on the job (such as tandem lifting, blind lifts, etc.).

Operator training can also be reinforced through after-action review and quantitative measurement of student performance, resulting in more rapid learning and a more effective training process.

It is also possible to conduct team-based training multimachine and multirole simulation, involving signalers and operators working together in a virtual environment.

With simulators that provide reporting and self-guided learning capabilities, instructors are freed up to focus on other trainees, or other tasks.



### Reduced Costs & Equipment Downtime

Using simulators for training lowers equipment fuel costs and reduces wear and tear on expensive equipment. In particular, companies don't have to take machines out of production for training.

In addition to fuel cost savings, simulators can also free up instructors to focus on other higher-value-added tasks because trainees can work their way through simulation exercises at their own pace.

Simulators are not just for novices. Using simulators to convert an operator from average or below-average productivity to aboveaverage productivity can improve the bottom line. In this scenario, companies can deploy simulators as both a training tool and an operator benchmarking tool by using the simulator's objective performance metrics to calculate competency scores.

Other bottom-line benefits stem from the use of simulators for crosstraining, or to rehearse complex operations with the entire team. This improves communication between crew members and increases the likelihood of efficient, profitable operations.



Globally, there is a shrinking labor pool of experienced and competent operators due to an aging workforce and pending retirement—and the most obvious drawback of experience is that obtaining it takes a long time.

Alternatives are either expensive or infeasible, given the competition for competent operators. To bridge the skills gap, construction businesses are searching for ways to train faster and better.

By using simulators as a tool to propagate experience and knowledge, they will find that it is indeed possible to do more with new operators and assure safer, more efficient operations.



# Simulation: 35 Benefits

#### Simulation is not just for training.

Today's advanced construction equipment simulators are used to help inform accident causes and risk reduction measures. They are used as a sales or recruitment tool, in equipment design, and even as an additional revenue stream.

When simulator initiatives are sponsored by the executive level of the organisation, the benefits of simulation tend to spread across multiple business areas.

#### **RESEARCH & DEVELOPMENT**

- Try new techniques and procedures in the simulator first, before validating them in reality
- Check machine compatibility with site design before the job starts.

#### HUMAN RESOURCES

- Screen new employees
- Attract a new generation of operators via off-site recruitment at job fairs, community colleges, and high schools.
- Off-site training
- Improve workplace skills and knowledge
- Increase motivation via increased safety awareness, increased production, smarter production, and reduced machine damage
- Reduce stress for new employees with training that allows them to simply press «restart»

#### CORPORATE

Increase availability of production machines
Lower maintenance costs
Reduce number of incidents
Improve knowledge of workforce
Improve corporate image
Reduce insurance costs

#### **OPERATIONS**

- Assess and up-skill existing operators
- Equipment and job familiarization tool
- Make training available 24/7/365
- Consistent high training standard
- Accurate training paper trail
- Validate lift plans

#### TRAINING

- Train new operators
- Increase productivity
- Improve application of best practices
- Evaluate and optimise best practices in simulator
- Use simulator to roll out presentation of best practices

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#### **ENVIRONMENT**

• Reduce emissions of greenhouse gases as real machines are not used for training

• Train operators how to operate machines efficiently and with minimal idle time.

#### **HEALTH & SAFETY**

- Increase safety awareness
- Practice challenging scenarios without risk of injury or damage to equipment
- Practice correct responses to emergencies
- Properly train operators for machines with no passenger seat
- Reconstruct accidents
- Model changing policies

#### **MARKETING & PR**

Showcase operations to groups of people without exposing them to hazard
Draw a crowd on the trade show floor

### How Today's Leading Organisations Are Assessing the Benefits of Operator Training Simulators

Like all tools, what simulators can help you accomplish depends on how you use them. Ultimately, there is no one "best" way to train with simulators, particularly since your approach may be highly dependent on your trainers or organisational resources.

Options range from reserving simulator use for inclement weather, all the way to incorporating simulator use into each training development milestone.

Certain simulators come with a "built-in" curriculum, which can reduce the time you spend developing your teaching materials and methodology. This is particularly useful for organisations launching a training program for the first time.

Some simulators also provide you with objective operator performance indicators and scores, which can help you determine when a trainee is ready to progress to the next stage of training.



Many organisations use simulators as part of a highly structured training program that alternates practical time equipment with simulator time, in addition to "bridging the gap" between the classroom and the real equipment. This typically results in less wear and tear on equipment, and speeds the learning process, as trainees can use the simulator to reinforce what they have learned out in the yard.

Other organisations use simulators as a way for seasoned operators to make sure they "stay sharp" between jobs, or to retrain following worksite incidents.

And still other organisations use simulators to ensure that they have a steady supply of skilled labour, by leveraging simulators as an objective operator assessment tool, either at the hiring stage, or as part of periodical performance reviews.

But in order to assure the value of your simulator as a training, assessment, and productivity tool, you must define how you plan to use it, as well as defining your measures of success.

Ultimately, how you use simulators is going to be highly specific to your requirements. Read on to find out how four leading organisations have done it.





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